

Full Forward Plan for all Committees (as at 22 June 2026)

Purpose:

This report provides a summary of all items due at upcoming meetings.

Recommendation:

1. That members note the contents of this report.

| Date | Title | Lead Officer | Purpose of the report | Date First Published |
|-------------------------|---|--|---|----------------------|
| COUNCIL | | | | |
| 29 JUNE 2026 | | | | |
| 29 Jun 2026 | Adoption of the Saxilby with Ingleby Neighbourhood Plan Review | Nev Brown, Senior Neighbourhood Planning Policy Officer | To adopt the Saxilby with Ingleby Neighbourhood Plan Review | 20 May 2026 |
| 29 Jun 2026 | Annual Treasury Management Report 2025/26 | Caroline Capon, Corporate Finance Team Leader | To report on Annual Treasury Management activities and prudential indicators for 2025/26 in accordance with the Local Government Act 2003 | 20 May 2026 |
| 29 Jun 2026 | LGA Corporate Peer Challenge - WLDC Progress Review 2026 | Ellen King, Policy & Strategy Officer – Corporate Strategy & Business Planning | This report presents, for information, the findings of the LGA Peer Team during the Council's Corporate Peer Challenge Progress Review. | 11 June 2026 |
| 29 Jun 2026 | Recommendation from Thriving Council Committee - New Statutory Fees | Sue Leversedge, Head of Finance (Deputy Section 151) | To introduce new statutory fees relative to Building Safety Levy and Planning Applications (Operations) following recommendation from Thriving Council Committee. | |
| 7 SEPTEMBER 2026 | | | | |
| 9 NOVEMBER 2026 | | | | |

18 JANUARY 2027

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| 18 Jan 2027 | Mid-Year Treasury Management Report 2026-27 | Caroline Capon, Corporate Finance Team Leader | This report provides the Mid-Year update for Treasury Management Indicators in accordance with the Local Government Act 2003 | 20 May 2026 |
| 18 Jan 2027 | Collection Fund - Council Tax Surplus 2026-27 & Council Tax Base 2027-28 | Sue Leversedge, Head of Finance (Deputy Section 151) | <p>The report sets out the declaration of the estimated surplus on the Council's Collection Fund relating to Council Tax at the end of March 2027 and how it is shared amongst the constituent precepting bodies.</p> <p>It also sets out the Council tax base calculation for 2027/28. The tax base is a key component in calculating both the budget requirement and the council tax charge</p> | |

22 FEBRUARY 2027

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| 22 Feb 2027 | Draft Treasury Management Strategy 2026/27 and Treasury Management Practices | Caroline Capon, Corporate Finance Team Leader | To seek approval for the Treasury Management Strategy, Prudential Indicators, Minimum Revenue Provision Policy, Capital Investment Strategy and Treasury Management Practices to facilitate effective financial management and planning | 20 May 2026 |
| 22 Feb 2027 | Medium Term Financial Plan 2027/28 to 2031/32 The Budget 2027/28 Capital Programme 2027/28 to 2030/31 | Sue Leversedge, Head of Finance (Deputy Section 151) | The purpose of the Medium-Term Financial Plan (MTFP) is to set a robust overall framework for the Council's Financial Strategy and spending plans over the next 5 years in support of delivering the Corporate Plan. The report sets out the revised financial plans within the Financial Analysis for | |

changes in Government Funding, the economic environment, local engagement and the priorities for the Council. The plan reflects the revisions to previous estimates and covers the period 2027/28 to 2031/32.

The Capital Investment Strategy and Capital Programme records the Council's five year investment plan.

The Treasury Management Strategy details the Council's Investment, Borrowing Strategies and Minimum Revenue Provision Policy.

5 APRIL 2027

GOVERNANCE & AUDIT

21 JULY 2026

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| 21 Jul 2026 | Strategic Risks | Katy Allen, Corporate Governance Officer | Outlining the new Strategic Risks and how the process will work starting 2026-27 | 20 May 2026 |
| 21 Jul 2026 | Internal Audit Progress Report | Katy Allen, Corporate Governance Officer | Latest progress against the Internal Audit Plan | |
| 21 Jul 2026 | Internal Audit Follow up report | Katy Allen, Corporate Governance Officer | Follow up report from Internal Audit on outstanding actions | 20 May 2026 |
| 21 Jul 2026 | Unaudited Statement of Accounts 2025/26 | Caroline Capon, Corporate Finance Team Leader | The 2025/26 Unaudited Statement of Accounts is presented for Scrutiny. | 20 May 2026 |
| 21 Jul 2026 | National Scheme of Delegation for planning decisions | Russell Clarkson, Head of Planning | To undertake preparations for the commencement of a national scheme of delegation for planning decisions, expected to come into force in | 20 May 2026 |

| September 2026 | | | | |
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| 21 Jul 2026 | Draft Annual Governance Statement | Lisa Langdon, Assistant Chief Executive - Governance (Monitoring Officer) | To present the draft AGS for comment. | 20 May 2026 |
| 21 Jul 2026 | Internal Audit Annual Report 2025.26 | Katy Allen, Corporate Governance Officer | Annual report outlining progress during 2025/26 by Internal Auditors RSM UK Consulting. | 20 May 2026 |
| 21 Jul 2026 | Member Training and Development Annual Report | Jenna Comins, Civic Engagement and Member Development Officer | To review Member training and development for civic year 2025/26 and plans for civic year 2026/27. To approve the updated terms of reference for the Member Development Group To approve the revised Member Training and Development Plan | 11 June 2026 |
| 29 SEPTEMBER 2026 | | | | |
| 29 Sep 2026 | Internal Audit Progress Report | Katy Allen, Corporate Governance Officer | Latest progress report on completed audits for information | 11 June 2026 |
| 29 Sep 2026 | Final AGS | Lisa Langdon, Assistant Chief Executive - Governance (Monitoring Officer) | To present the final Annual Governance Statement for approval | 11 June 2026 |
| 24 NOVEMBER 2026 | | | | |
| 24 Nov 2026 | Annual External Audit Report 2024/2025 | Caroline Capon, Corporate Finance Team Leader | To present to Members with the Annual External Audit report summarising all external work carried out pertaining to 2025/26 financial statements and other returns. | 20 May 2026 |
| 24 Nov 2026 | Audited Statement of Accounts 2025/26 | Caroline Capon, Corporate Finance Team Leader | The 2025/26 Statement of Accounts are presented for Scrutiny and adoption. | 20 May 2026 |

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| 24 Nov 2026 | Internal Audit Progress report | Katy Allen, Corporate Governance Officer | Latest progress report on completed audits for information | 11 June 2026 |
| 19 JANUARY 2027 | | | | |
| 19 Jan 2027 | Six monthly Strategic Risk Report | Katy Allen, Corporate Governance Officer | Overview of the Strategic Risk Register | 11 June 2026 |
| 13 Apr 2027 | Internal Audit Progress Report | Katy Allen, Corporate Governance Officer | Progress to date on the Internal Audit Plan | |
| 19 Jan 2027 | Internal Audit progress report | Katy Allen, Corporate Governance Officer | Latest progress report on completed audits for information | 11 June 2026 |
| 13 APRIL 2027 | | | | |
| 13 Apr 2027 | Accounts Closedown 2026/27 Accounting Matters | Caroline Capon, Corporate Finance Team Leader | To review and approve the accounting policies, actuary assumptions and materiality levels that will be used for the preparation of the 2026/27 accounts. | 20 May 2026 |
| 13 Apr 2027 | Internal Audit progress report | Katy Allen, Corporate Governance Officer | Latest progress report on completed audits for information | 11 June 2026 |
| JOINT STAFF CONSULTATIVE COMMITTEE | | | | |
| 8 OCTOBER 2026 | | | | |
| 8 Oct 2026 | 6 Monthly Review of the Implementation of the new Two Stage Complaints Process | Natalie Kostiuk, Customer Experience Officer | A review and update on the new two stage complaints process that was implemented on the 1st April 2026 | |
| 8 Oct 2026 | Equality, Diversity, Inclusion and Belonging Strategy | Katy Allen, Corporate Governance Officer | New Strategy for 2026 - 2029 | |
| 14 JANUARY 2027 | | | | |
| 18 MARCH 2027 | | | | |
| LICENSING | | | | |
| 4 JUNE 2026 | | | | |
| 17 SEPTEMBER 2026 | | | | |

17 DECEMBER 2026

11 MARCH 2027

OVERVIEW & SCRUTINY

30 JUNE 2026

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| 30 Jun 2026 | Overview & Scrutiny Committee - Operating Methodology | Molly Spencer, Democratic & Civic Officer | To consider and approve the Operating Methodology for the Overview and Scrutiny Committee for the 2025/26 civic year, setting out the framework for how the Committee will undertake its scrutiny functions, including performance management, pre-decision scrutiny, and project work. | 11 June 2026 |
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8 SEPTEMBER 2026

8 Sept 2026 Update of the Overview & Scrutiny Handbook

8 Sept 2026 Scrutiny of Thematic Business Plan Progress Updates (As minuted from the Policy Committees)

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| 8 Sep 2026 | Markets Performance Improvement Plan Progress Report | Judit Ablonczy, Markets Development Officer, Cara Markham, Head of Leisure and Cultural Services | This report provides an update on progress against the Markets Performance Improvement Plan, outlining key actions taken, current performance, and ongoing work to improve the Markets service. Members are invited to review and scrutinise progress, supported by input from relevant Officers and stakeholders. | 11 June 2026 |
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8 Sept 2026 Closed Session: Preparation for Lincolnshire Police

20 OCTOBER 2026

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| 20 Oct 2026 | Presentation Item: Lincolnshire Police | Molly Spencer, | Presentation by Inspector Michael |
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17 NOVEMBER 2026

17 Nov 2026 Scrutiny of Thematic Business Plan Progress Updates (As minuted from the Policy Committees)

Closed Session: Preparation for Futures 4 Me

23 FEBRUARY 2027

23 Feb 2027 Presentation Item: Futures 4 Me

Molly Spencer,
Democratic & Civic Officer

Presentation by Tracey Evans from
Lincolnshire County Council

23 Feb 2027 Scrutiny of Thematic Business Plan Progress Updates (As minuted from the Policy Committees)

6 APRIL 2027

6 Apr 2027 DRAFT Overview & Scrutiny Annual Report 2025/26 and Review of Operating Methodology

Molly Spencer,
Democratic & Civic Officer

FOR O&S:
To present the draft annual report for
Members' comment and agreement
prior to submission to Annual Council
FOR ANNUAL COUNCIL:
To present the Annual Report from the
Chairman of the Overview and Scrutiny
Committee

11 June 2026

REGULATORY

17 SEPT 2026

17 DECEMBER 2026

11 MARCH 2027

STANDARDS

23 JUNE 2026

15 DECEMBER 2026

THRIVING COUNCIL

25 JUNE 2026

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| 25 Jun 2026 | Crisis & Resilience Fund 2026-27 | Angela Matthews, Benefits Manager | Proposals for the administration and distribution of the West Lindsey Crisis & Resilience Fund allocation | 20 May 2026 |
| 25 Jun 2026 | West Lindsey District Council Parking Strategy 2026-2031 | Luke Matthews, Senior Building and Projects Officer | The purpose of this report is to present the WLDC 2026-2031 parking strategy & action plan for approval. | 11 June 2026 |
| 25 Jun 2026 | Budget and Treasury Monitoring - Final Outturn 2025/2026 | Sarah Scully, Finance Business Support Team Leader | This report sets out the final budget outturn position for revenue and capital spend 2025/2026, and requests approval for transfer of the underspend to Earmarked Reserves. | 20 May 2026 |
| 25 Jun 2026 | Refurbishment of Public toilet Facilities - Caistor, Market Rasen and Gainsborough | Luke Matthews, Senior Building and Projects Officer | <p>West Lindsey District Council's public toilets in Caistor, Market Rasen and Gainsborough need major refurbishment due to ageing infrastructure, poor accessibility and rising maintenance issues. Three options were considered:</p> <p>Full Refurbishment (recommended): Extends asset life by 15–20 years, meets modern standards, reduces maintenance and energy costs, and improves user experience.</p> <p>Essential Maintenance Only: Cheaper short term but only minor improvements, with a limited 3–5 year lifespan and ongoing issues.</p> <p>Do Nothing: Leads to further deterioration, higher failure risk, non-</p> | 11 June 2026 |

compliance and reputational damage.

Conclusion: Full refurbishment offers the best long-term value and aligns with council strategy. Approval is sought for £190k to deliver works in 2026/27.

30 JULY 2026

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| 30 Jul 2026 | Budget and Treasury Monitoring - Quarter 1 2026/27 | Sarah Scully, Finance Business Support Team Leader | This report sets out the revenue, capital and treasury management activity from 1st April 2026 to 31st May 2026 | 20 May 2026 |
| 30 Jul 2026 | Market Street Renewal Ltd - 2026/2027 Business Plan | Sally Grindrod-Smith, Director Planning, Regeneration & Communities | To present the Market Street Renewal Ltd Business Plan 2026/27. | 20 May 2026 |
| 30 Jul 2026 | Local Government and Social Care Ombudsman (LGSCO) Annual Review Letter Report 2025/26 | Natalie Kostiuk, Customer Experience Officer | Report on the Local Government and Social Care Ombudsman (LGSCO) Annual Review Letter 2026 covering complaints referred to and decided by them between April 2025 and March 2026. Examining the types and outcomes of complaints referred and benchmarking with other similar local authorities. | 20 May 2026 |
| 30 Jul 2026 | Annual Voice of the Customer Report 2025/26 | Natalie Kostiuk, Customer Experience Officer | To summarise customer feedback received during the year 2025/26, customer satisfaction levels, and analyse customer contact demand data to provide a clear view of the voice of the customer. | 20 May 2026 |
| 30 Jul 2026 | Thriving Council Thematic Business Plan Progress Report | Peter Davy, Director Corporate Services (Section 151 Officer) | To present the progress report for the Thriving Council Thematic Business Plan | 11 June 2026 |
| 30 Jul 2026 | Guildhall Boiler Replacement | Luke Matthews, Senior Building and Projects | Options report for the planned replacement of Guildhall offices current | |

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| | | Officer | gas boilers now they are approaching the end of life. | |
| 30 Jul 2026 | Food Waste Collection Closure Report | Robert Gilliot, Head of Waste and Street Cleansing | Closure report following the district-wide roll out of the domestic Food Waste Collection scheme. | |
| 30 Jul 2026 | Depot Electrification Feasibility Study | Steve Leary, Policy and Strategy Officer - Climate and Sustainable Environment | To present the findings of a feasibility study into the electrification of the Depot, for member decision | |
| 30 Jul 2026 | Budget Consultation 2026 | Sue Leversedge, Head of Finance (Deputy Section 151) | To present the proposed Budget Consultation process for 2026. | |
| 24 SEPTEMBER 2026 | | | | |
| 12 NOVEMBER 2026 | | | | |
| 12 Nov 2026 | Thriving Council Thematic Business Plan Progress Report | Peter Davy, Director Corporate Services (Section 151 Officer) | To present the progress report for the Thriving Council Thematic Business Plan | 11 June 2026 |
| 12 Nov 2026 | Safeguarding Policy & Procedures 2026-2029 | Grant White, Head of Localities and Community Services | To approve the Council's Safeguarding Policy & Procedures following a 3 year full review. | |
| 12 Nov 2026 | Budget and Treasury Monitoring - Quarter 2 2026/2027 (1st April 2026 to 30th September 2026) | Sarah Scully, Finance Business Support Team Leader | This report sets out the revenue, capital and treasury management activity from 1st April 2026 to 30th September 2026 | |
| 12 Nov 2026 | Review of Usable Reserves | Sue Leversedge, Head of Finance (Deputy Section 151) | To review the Council's usable reserves as part of the MTFs process. | |
| 12 Nov 2026 | Proposed Fees and Charges 2027/2028 | Sarah Scully, Finance Business Support Team Leader | Proposed Fees and Charges to take effect from 1 April 2027 | |
| 10 DECEMBER 2026 | | | | |
| 10 Dec 2026 | Equality, Diversity, Inclusion and Belonging | Katy Allen, Corporate | New Strategy for 2026 -2029 | 11 June 2026 |

| | Strategy | Governance Officer | |
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| 11 FEBRUARY 2027 | | | |
| 11 Feb 2027 | Thriving Council Thematic Business Plan Progress Report | Peter Davy, Director Corporate Services (Section 151 Officer) | To present the progress report for the Thriving Council Thematic Business Plan 11 June 2026 |
| 11 Feb 2027 | Thriving Council Committee Draft Budget 2027/2028 and estimates to 2031/2032. | Sarah Scully, Finance Business Support Team Leader | The report sets out details of the Committee's draft revenue budget for the period of 2027/2028 and estimates to 2031/2032. |
| 11 Feb 2027 | Budget and Treasury Monitoring - Quarter 3 2026/2027 (1st April 2026 to 31st December 2026) | Sarah Scully, Finance Business Support Team Leader | This report sets out the revenue, capital and treasury management activity from 1st April 2026 to 31st December 2026. |
| 11 Feb 2027 | Medium Term Financial Plan 2027/28 to 2031/32 The Budget 2027/28 Capital Programme 2027/28 to 2031/32 | Sue Leversedge, Head of Finance (Deputy Section 151) | <p>The purpose of the Medium-Term Financial Plan (MTFP) is to set a robust overall framework for the Council's Financial Strategy and spending plans over the next 5 years in support of delivering the Corporate Plan. The report sets out the revised financial plans within the Financial Analysis for changes in Government Funding, the economic environment, local engagement and the priorities for the Council. The plan reflects the revisions to previous estimates and covers the period 2027/28 to 2031/32.</p> <p>The Capital Investment Strategy and Capital Programme records the Council's five year investment plan.</p> <p>The Treasury Management Strategy details the Council's Investment,</p> |

Borrowing Strategies and Minimum Revenue Provision Policy.

22 APRIL 2027

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| 22 Apr 2027 | Thriving Council Thematic Business Plan Progress Report | Peter Davy, Director Corporate Services (Section 151 Officer) | To present the progress report for the Thriving Council Thematic Business Plan | 11 June 2026 |
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THRIVING PLACES

14 JULY 2026

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|-------------|--------------------|--|--------------------|--------------|
| 14 Jul 2026 | CCTV Annual Report | Grant White, Head of Localities and Community Services | CCTV Annual Report | 11 June 2026 |
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| 14 Jul 2026 | Thriving Places Thematic Business Plan Progress Report | Sally Grindrod-Smith, Director Planning, Regeneration & Communities | To present the progress report for the Thriving Places Thematic Business Plan | 11 June 2026 |
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| 14 Jul 2026 | Renewable Energy Community Benefit Policy | Claire Hill, Economic Growth Officer, Steve Leary, Policy and Strategy Officer - Climate and Sustainable Environment | To review and adopt a renewable energy community benefit policy | 11 June 2026 |
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| 14 Jul 2026 | Pride in Place update | Wendy Osgodby, Economic Growth Team Leader | Pride in Place update and next steps | 11 June 2026 |
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3 NOVEMBER 2026

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| 3 Nov 2026 | Pride in Place Investment Plan | Wendy Osgodby, Economic Growth Team Leader | Pride in Place Investment Plan review ahead of submission | 11 June 2026 |
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| 3 Nov 2026 | Thriving Places Thematic Business Plan Progress Report | Sally Grindrod-Smith, Director Planning, Regeneration & Communities | To present the progress report for the Thriving Places Thematic Business Plan | 11 June 2026 |
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| 3 Nov 2026 | Proposed Fees and Charges 2027/2028 | Sarah Scully, Finance Business Support Team Leader | Proposed Fees and Charges to take effect from 1 April 2027. | |
| 26 JANUARY 2027 | | | | |
| 26 Jan 2027 | Central Lincolnshire Local Plan Issues and Options Consultation Response | Rachael Hughes, Assistant Chief Executive - Policy, Strategy and Performance | Committee review of WLDC Local Plan Issues and Options Consultation Response | 11 June 2026 |
| 26 Jan 2027 | Review of NSIP scheme of delegations | Russell Clarkson, Head of Planning | To provide an update on NSIP activity and review NSIP scheme of delegations | 11 June 2026 |
| 26 Jan 2027 | Thriving Places Thematic Business Plan Progress Report | Sally Grindrod-Smith, Director Planning, Regeneration & Communities | To present the progress report for the Thriving Places Thematic Business Plan | 11 June 2026 |
| 26 Jan 2027 | Thriving Places Committee Draft Budget 2027/2028 and estimates to 2031/2032. | Sarah Scully, Finance Business Support Team Leader | The report sets out details of the Committee's draft revenue budget for the period of 2027/2028 and estimates to 2031/2032 | |
| 20 APRIL 2027 | | | | |
| 20 Apr 2027 | Housing Strategy Review | Sarah Elvin, Head of Housing, Health and Wellbeing | Update of the Housing Strategy and Action Plan | 11 June 2026 |
| 20 Apr 2027 | Visitor Economy Strategy Refresh | Wendy Osgodby, Economic Growth Team Leader, Faye Pudney, Visitor Economy Officer | Refresh of the Visitor Economy Strategy and Action Plan | 11 June 2026 |
| 20 Apr 2027 | STEP Investment Plan | James Makinson-Sanders, Head of Economic Growth and Regeneration | To review the STEP Investment Plan | 11 June 2026 |
| 20 Apr 2027 | Thriving Places Thematic Business Plan | Sally Grindrod-Smith, | To present the progress report for the | 11 June 2026 |

THRIVING PEOPLE**16 JULY 2026**

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| 16 Jul 2026 | Squaddie Box | Sarah Elvin, Head of Housing, Health and Wellbeing | Paper setting out options for West Lindsey to have a post box available to residents who have no fixed abode | 20 May 2026 |
| 16 Jul 2026 | Employment and Skills Strategy and Action Plan | Amanda Bouttell, Senior Project and Growth Officer | To review and approve the updated Employment and Skills Strategy and Action Plan | 11 June 2026 |
| 16 Jul 2026 | Domestic Abuse Resident Policy | Sarah Elvin, Head of Housing, Health and Wellbeing | To consider the Domestic Abuse Resident Policy | 11 June 2026 |
| 16 Jul 2026 | Community Grant Funding Programme | Grant White, Head of Localities and Community Services | To approve the Community Grant Funding Programme | 11 June 2026 |
| 16 Jul 2026 | Health Facilities Feasibility Report | Matthew Snee, Project Officer | Update on works to assess feasibility for new / extended health facilities | 11 June 2026 |
| 16 Jul 2026 | Thriving People Thematic Business Plan Progress Report | Rachael Hughes, Assistant Chief Executive - Policy, Strategy and Performance | To present the progress report for the Thriving People Thematic Business Plan | |

5 NOVEMBER 2026

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|------------|--|--|--|--------------|
| 5 Nov 2026 | Homelessness Action Plan | Sarah Elvin, Head of Housing, Health and Wellbeing | To review and adopt the Homelessness Action plan | 11 June 2026 |
| 5 Nov 2026 | Review of Voluntary Sector Funding Contributions | Grant White, Head of Localities and Community Services | Review of Voluntary Sector Funding Contributions | 11 June 2026 |
| 5 Nov 2026 | Proposed Fees and Charges 2027/2028 | Sarah Scully, Finance | Proposed Fees and Charges to take | |

Business Support Team
Leader effect from 1 April 2027

28 JANUARY 2027

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|-------------|---|---|---|--------------|
| 28 Jan 2027 | Communities At Risk Strategy and Action Plan | Shayleen Towns, Senior Community Action Officer, Grant White, Head of Localities and Community Services | Update and refresh the Communities At Risk Strategy and Action Plan | 11 June 2026 |
| 28 Jan 2027 | Supported Housing Strategy | Sarah Elvin, Head of Housing, Health and Wellbeing | Adopt Supported Housing Strategy | 11 June 2026 |
| 28 Jan 2027 | Thriving People Thematic Business Plan Progress Report | | To present the progress report for the Thriving People Thematic Business Plan | 11 June 2026 |
| 28 Jan 2027 | Thriving People Committee Draft Budget 2027/2028 and estimates to 2031/2032 | Sarah Scully, Finance Business Support Team Leader | The report sets out details of the Committee's draft revenue budget for the period of 2027/2028 and estimates to 2031/2032. | |

15 APRIL 2027

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| 15 April 2027 | Thriving People Thematic Business Plan Progress Report | | To present the progress report for the Thriving People Thematic Business Plan | 11 June 2026 |
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